



March 5, 2012

Ratan N Tata  
Chairman

Dear Mr. Agarwal,

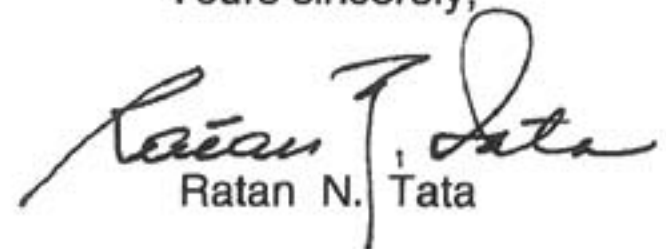
This is to thank you for the hospitality extended over the function you hosted for Mr. Cyrus Mistry and myself on Saturday.

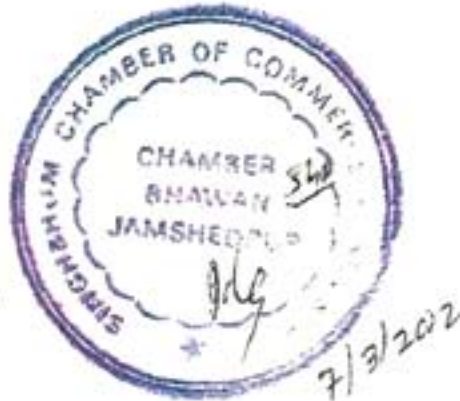
Both of us enjoyed the interaction with your members and have been impressed by the quality of that interaction.

Jamshedpur remains an important foundation for the Tata Group. It is true that the town has outgrown its infrastructure. The upgradation of this and the addition of facilities must be seen as the collective responsibility of all residents and we must recognize that the entire load of such upgradation cannot fall on the company alone. We need to find an acceptable means of jointly participating in these initiatives.

With personal regards,

Yours sincerely,

  
Ratan N. Tata



Mr. R. K. Agarwal  
President  
Singhbhum Chamber of Commerce and Industry  
Chamber Bhawan  
Bistupur  
Jamshedpur 831 001

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